Emergency Response Specialists

www.OmniPinnacle.com

130 W. Howze Beach Rd.
Slidell, LA 70458
1-866-780-5182
Fax: 985-643-4334

Rob@omnipinnacle.com
Rob Damaré

Request for Proposals for Post-Storm Debris Clean-Up and Infrastructure Reconstruction Services

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QUALIFICATIONS

March 23, 2005, the principals of Omni Construction, IGC and Pinnacle Contracting formed Omni Pinnacle; a Louisiana based Limited Liability Corporation creating the Team of Experts presented before you. Our Team has specialized in disaster recovery projects since 1990. However, our key personnel's experience spans thirty-five years. This vast experience has effectively molded the team into a proficient organization that offers a ***FULL SERVICE EMERGENCY RESPONSE SYSTEM***. The committed relationships with our subcontractors provide us with unsurpassed mobilization ability. Refer to our References for details demonstrating our successful performance managing multiple recovery operations in different geographical locations.

Omni Pinnacle was among the **1st to respond** in the aftermath of Hurricane Katrina

The Omni Pinnacle Emergency Response Division has the staff and team members with the accumulated skills and expertise from decades of service to provide our clients with insight and confidence regardless of the recovery project. The complexity of any disaster recovery project requires extensive monitoring and documentation. The Management Team is experienced and knowledgeable of this extensive yet necessary FEMA required documentation.

When doing this type of work in emergency or normal conditions, the disturbance of the residents, the environment, the traffic patterns and the utility services must be carefully monitored and controlled. We have successfully completed several large projects encompassing tasks similar to those involved in this solicitation.

Omni Pinnacle was the prime contractor for The City of New Orleans in the aftermath of Hurricanes Katrina and Wilma. Our team effectively and efficiently performed in excess of $200,000,000 of work following these 2005 storms working under six separate contracts for four unique municipalities.

Our Team takes pride in the safe and successful completion of numerous government contracts, emergency related and otherwise, with the U.S. Army Corps of Engineers, U.S. Navy, National Park Service, various counties in Alabama, NCDOT, ARDOT, The City of Houston and various municipalities. Omni Pinnacle has never had a debris removal service contract terminated or reassigned before its expiration date.

Omni Pinnacle's ***FULL SERVICE EMERGENCY RESPONSE SYSTEM*** is the result of over 35 years of Disaster Recovery Experience.

During the 2004 hurricane season, our Team members were instrumental in completing Temporary Roofing contracts for the U.S. Army Corps of Engineers, installing over five million sq feet of temporary roofing. The 2004 season also brought major emergency response needs to the Village of Royal Palm Beach after they received a double punch from Hurricanes Jeanne and Frances. In less than a month, we removed approximately 55,000 cubic yards of debris that had inundated the Village.

Hurricane Isadore and Lili struck Louisiana with a double punch in 2002. The Team was responsible for the clean up and disposal for the Lafayette Consolidated Government, which encompassed The City of Lafayette and the entire Lafayette Parish.

Following Tropical Storm Allison (2001), The City of Houston mobilized our Team for the debris removal and disposal caused by the flooding.

Our disaster recovery team was responsible for site management, removal and disposal of over 1,500,000 cubic yards of debris in thirteen counties in Arkansas following the December 2000 ice storm.

Omni Pinnacle's Team Members have worked recovery projects in South Carolina and the U.S. Virgin Islands after Hurricane Hugo. Debris removal in South Carolina for Georgetown County and rehabilitation projects for the U.S. Army Corps of Engineers and the National Park Service were the focus of our efforts for over two years after Hugo.

In Alabama, Hurricane Opal left a trail of debris throughout many counties. Our team was responsible for completing five separate debris removal/site management contracts simultaneously. All of these contracts were successfully completed.

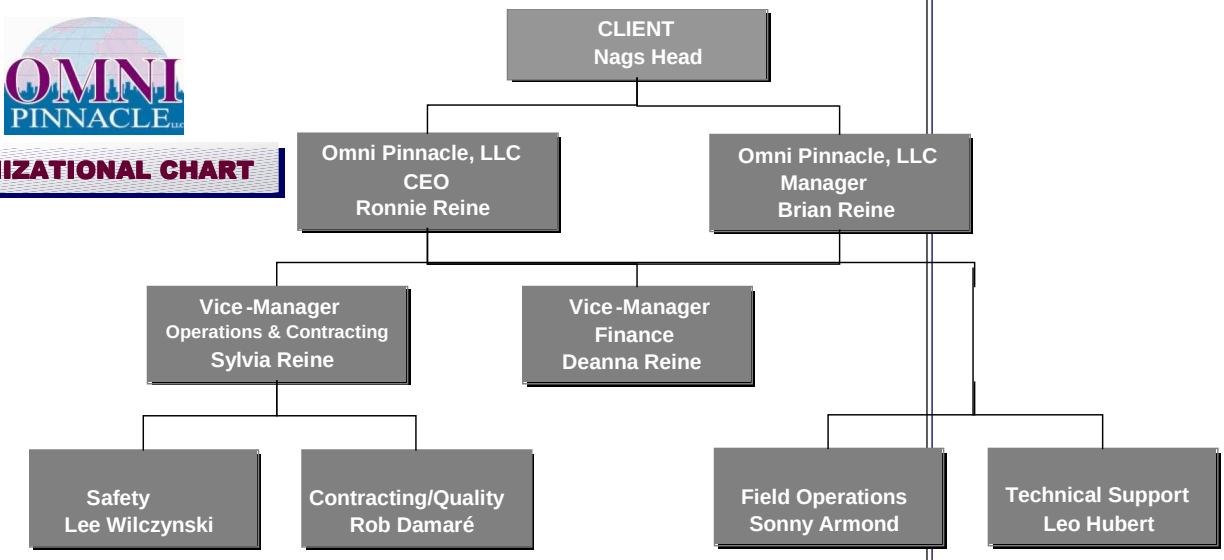
Our team aided The North Carolina Department of Transportation and the U.S. Army Corps of Engineers by simultaneously working on these two contracts. The team successfully removed the mountains of debris left in the wake of Hurricane Fran completing the $3.1 million contract for NCDOT and the $9.9 million contract for the Corps of Engineers.

After Puerto Rico felt the wrath of Hurricane Georges, the Omni Pinnacle team quickly mobilized forces to respond to the temporary roofing mission for the Corps of Engineers. Omni Pinnacle completed $3.5 million worth of temporary roofing in approximately two months under adverse conditions encompassing the entire island.

The Omni Pinnacle Emergency Response Division has the staff and team members with the accumulated skills and expertise from decades of service to provide our clients with insight and confidence regardless of the recovery project. The complexity of any disaster recovery project requires extensive monitoring and documentation. The Management Team is experienced and knowledgeable of this extensive yet necessary FEMA required documentation.

Omni Pinnacle's Debris Management system is proven on land and water.

ORGANIZATIONAL CHART



Our team has successfully completed several large projects encompassing tasks similar to those involved in this solicitation. We understand the needs of and are committed to The Town of Nags Head.

2005 Testimonials

C. RAY NAGIN
Mayor

City of New Orleans
DEPARTMENT OF SANITATION
1340 POYDRAS ST., SUITE 750
NEW ORLEANS, LA 70112
(504) 658-3800
FAX (504) 658-3801

VERONICA T. WHITE
Director

April 25, 2006

RE: Letter of Commendation and Recommendation
Omni Pinnacle, LLC

To Whom It May Concern:

Omni Pinnacle was instrumental in the disaster recovery effort in the City of New Orleans after Hurricane Katrina. They were tasked with the debris removal, push activities and specialty emergency services.

The Omni Team conducted the clean up and all associated activities in an efficient and professional manner. Their fast mobilization and quick response has been instrumental in the City's recovery.

It has been my pleasure to work with Omni during our time of need. It is my pleasure to recommend, without hesitation, this team of professionals for any project of this type and magnitude.

Sincerely,

Veronica White
Director of Sanitation

" An Equal Opportunity Employer"

KEVIN DAVIS, PARISH PRESIDENT
ST. TAMMANY PARISH

P. O. BOX 628
COVINGTON, LA 70434
985-898-2362
FAX: 985-898-5237
E-MAIL: KDAVIS@STPGOV.ORG
WEB SITE: HTTP://STPGOV.ORG

April 28, 2006

Subject: Recommendation of Omni Pinnacle, LLC
Hurricane Katrina Debris Removal, Disposal & Management

To Whom It May Concern:

In the aftermath of Hurricane Katrina, Omni Pinnacle quickly responded to our needs. They were tasked with the "Push" debris removal immediately after the storm and the debris management, removal and disposal of all storm generated debris in the following months.

Omni Pinnacle has efficiently moved over 6 million cubic yards of storm debris within a six month time frame. Their overall management of the debris removal operations that took place and the administration and field management, have provided the much needed support to aid in the Parish's overall recovery and reimbursement process.

Their timely response, dedicated work habits and professionalism have been instrumental in this monumental cleanup effort. It has been a pleasure to work with the Omni Pinnacle Team. They have my heart felt thanks for their response to our extreme emergency situation.

Please feel free to contact me if you have any questions. (985)898-2360

Sincerely,

Kevin Davis
St. Tammany Parish President

Town of Abita Springs, La.

CLERK
SECRETARY-TREASURER
TAX COLLECTOR
DONNA KILPATRICK

CHIEF OF POLICE
THELMA NAQUIN

CLERK OF COURT
ROBIN McGOURTY

ATTORNEY
EDWARD DEANO

BUILDING INSPECTOR
DAVID CHATELAIN

MAYOR
LOUIS FITZMORRIS

ALDERMEN
TROY DUGAS
(MAYOR PRO-TEM)

CALVIN COGNEVICH
JONATHAN DAVIS
PATRICIA EDMISTON
REGINA BENTON

UTILITY CLERK
AMIE WOOD

PLANNING & ZONING CLERK
CINDY MURRY

ACCOUNTS PAYABLE
JENNIFER OALMANN

April 28, 2006

RE: Letter of Recommendation & Commendation
Omni Pinnacle, LLC

To Whom It May Concern:

I am pleased to recommend Omni Pinnacle, LLC for any disaster recovery work. They were tasked with the debris removal and disposal operations in Abita Springs, Louisiana, following Hurricane Katrina.

Their experience and professionalism have been demonstrated during their work on this project. I would recommend Omni Pinnacle and its team of professionals for any disaster recovery services.

Sincerely,

Louis Fitzmorris
Mayor

LF/dk

OMNI PINNACLE RECOMMENDATION

P. O. BOX 461 • ABITA SPRINGS, LA 70420 • PHONE (985) 892-0711

Project: 2005 Hurricane Katrina

Project Title: **Emergency Debris Removal/Disaster Recovery**
Client: **City of New Orleans**
Contact: **Veronica White**
Director of Sanitation
Phone: **(504) 329-9956**

Project: 2005 Hurricane Katrina

Project Title: **Disaster Debris Removal Services**
Client: **St. Tammany Parish Government**
Contact: **Kevin Davis**
Parish President
Phone: **(985) 898-2513**

In reference to the following projects, the principals, key personnel, management and staff of IGC, LLC (IGC) and Omni Construction, LLC are now with Omni Pinnacle LLC.

Omni Pinnacle's principals were the prime contractors on the below projects.

Project: 2004 Hurricanes Frances and Jeanne

Project Title: Emergency Debris Removal
Client: Village of Royal Palm Beach, Florida
10996 Okeechobee Blvd., Royal Palm Beach, FL 33411
Contact: Robert Hill, Public Works Director
Phone: (561) 790-5122

Project: 2004 Hurricane Charley

Project Title: Emergency Temporary Roofing for Homes/Buildings Damaged by Hurricane Charley
Client: U.S. Army Corps of Engineers
Jacksonville District
P.O. Box 4970, Jacksonville, FL 32232-0019
Contact: Wanda Cruz
Phone: 904-232-2813

Project: 2003 Hurricane Isabel

Project Title: Debris Removal & Site Management (Multiple Counties)
Client: Virginia Department of Transportation
13257 Fredericksburg Turnpike, Bowlingreen, VA 22427
Contact: J.D. Satterwhite
Phone: (804) 633-5091

Project: 2002 Hurricane Lili

Project Title: Emergency Removal of Storm Debris
Client: Lafayette Consolidated Government (LCG)
P.O. Box 4017-C, Lafayette, LA 70502
Contact: Rickey Leger
Phone: (337) 291-8509

Project: 2002 Missouri Ice Storm

Project Title: Curbside Collection and Disposal of Debris on the Public Right-Of-Way due to the recent Ice Storm on January 29-February 1, 2002.

Project No:	**01-06-2002**
Client:	City of Raytown, Missouri 10000 East 59th Street, Raytown, MO 64133
Contact:	Mr. Beau Groceman
Phone:	(816) 737-6065
Project:	**2001 Tropical storm Allison**
Project Title:	Emergency Debris Removal Pre-positioned Contract activated June 2001
Project No.:	**CO50773**-Disaster Debris Recovery
Client:	City of Houston, Texas 611 Walker Street, Floor 13, Houston, TX 77002
Contact:	Mr. Thomas Buchanan
Phone:	(713) 837-9107
Project:	**2001 Tropical Storm Allison**
Project Title:	Emergency Debris Removal Precinct One-Harris County, Texas
Client:	Harris County, Texas 6702 Willardville Rd., Houston, TX 77048
Contact:	Mr. Deotis Gay
Phone:	(713) 991-6881
Project:	**2000 Arkansas Ice Storm**
Project Title:	**State Project No. 001897**-Districts 6 & 8 **Federal Aid Project ER-2001 (2**) - Debris Removal for Thirteen Counties
Client:	Arkansas State Hwy. & Transportation Department P.O. Box 2261, Little Rock, AR 72203-2261
Contact:	Mr. Rex Spurlock
Phone:	(501) 569-2467

EXPERIENCE

Omni Pinnacle maintains a core management team full-time of eight with appropriate support staff at 130 West Howze Beach Road in Slidell, Louisiana. In the event of a disaster, we maintain a network of approximately 40 field personnel and an additional 12 administrative personnel. Local resources will be used when available. The size of the recovery effort dictates the requirements of the Omni Team.

Project: 2005 Hurricane Katrina & Rita

Project Title: Disaster Debris Removal Services
Client: St. Tammany Parish Government
Project Term: Five Months On-Going
Approx. Fee: **$118,000,000**
Description: Over 6,000,000 cubic yards of debris has been removed and hauled. Our teams continue to successfully manage this project. Our goal is to bring back a sense of normalcy to our citizens as soon as possible.

Project: 2005 Hurricane Katrina & Rita

Project Title: Emergency Debris Removal/Disaster Recovery
Client: US Army Corps of Engineers—Orleans Parish, LA
Project Term: Six months-on going
Approx. Fee: **$57,400,000.00**
Description: Over 2,000,000 cubic yards of debris has been removed and hauled. Our teams continue to successfully manage this project. Our goal is to bring back a sense of normalcy to our citizens as soon as possible.

Project: 2005 Hurricane Katrina & Rita

Project Title: Emergency Debris Removal/Disaster Recovery
Client: City of New Orleans, LA
Project Term: Six months-on going
Approx. Fee: **$16,000,000.00**
Description: Emergency debris removal within The City of New Orleans. This extreme situation required extreme efforts to ensure the health and safety of the citizens of New Orleans. Omni forces cleared the roadways within the City/Parish within four weeks, proceeding with clearing efforts as the flood waters receded. Additional services for specialty street cleaning, garbage pickup, port-a-let servicing and handling and other specialty items were provided.

Project: 2005 Hurricane Katrina & Rita

Project Title: Disaster Debris Removal Services
Client: Town of Abita Springs, LA
Project Term: Six Months-On Going
Approx. Fee: **$3,000,000**
Description: Over 600,000 cubic yards of debris has been removed and hauled. Our teams continue to successfully manage this project. Our goal is to bring back a sense of normalcy to our citizens as soon as possible.

Project: 2005 Hurricane Wilma

Project Title: Disaster Debris Removal Services
Client: Indian River County, FL
Project Term: Five Months On-Going
Approx. Fee: **$600,000**
Description: Over 100,000 cubic yards of debris has been removed and hauled. Our teams continue to successfully manage this project. Our goal is to bring back a sense of normalcy to our citizens as soon as possible.

2005 Summary…
- Over $200 million
- Serving 6 Unique Clients
- In 3 Counties/Parishes

2005 Overview…
- St Tammany, LA--$118 million
- Orleans, LA--$70.4 million
- Indian River, FL--$0.6 million

In reference to the following projects, the principals, key personnel, management and staff of IGC, LLC (IGC) and Omni Construction, LLC are now with Omni Pinnacle LLC.

Omni Pinnacle's principals were the prime contractors on the below projects.

Project: 2004 Hurricanes Frances and Jeanne

Project Title: Emergency Debris Removal
Client: Village of Royal Palm Beach, Florida
10996 Okeechobee Blvd., Royal Palm Beach, FL 33411
Project Term: September 12 to October 7, 2004
Approx. Fee: **$616,396**
Description: As estimated 55,000 cubic yards of storm generated debris was loaded and hauled to a FEMA disposal site. This project was successfully completed in only twenty-five days. Brian Reine, working with his company IGC, prime contractor, is credited with the satisfactory completion of this project.

Project: 2004 Hurricane Charley

Project Title: Emergency Temporary Roofing for Homes/Buildings Damaged by Hurricane Charley
Client: U.S. Army Corps of Engineers
Jacksonville District
P.O. Box 4970, Jacksonville, FL 32232-0019
Project Term: September to November 2004
Approx. Fee: **$11.0 million**
Description: Within three months, over five million square feet of temporary roofing was installed across several counties in Florida. Brian Reine, with prime contractor IGC, is credited with completing this multi-million dollar project.

Project: 2003 Hurricane Isabel

Project Title: Debris Removal & Site Management (Multiple Counties)
Client: Virginia Department of Transportation
13257 Fredericksburg Turnpike, Bowlingreen, VA 22427
Project Term: October 1, 2003 to November 20, 2003
Approx Fee: **$3.5 million**
Description: The contract was with the Virginia Department of Transportation for debris removal, disposal and site management in multiple counties. Each area was under the supervision of different DOT personnel forcing our reconciliation process to become area specific in order to meet the needs of the respective clients. Customer service and satisfaction is paramount. Omni Construction LLC was the prime contractor for this project.

Project: 2002 Hurricane Lili

Project Title: Emergency Removal of Storm Debris
Client: Lafayette Consolidated Government (LCG)
P.O. Box 4017-C, Lafayette, LA 70502
Project Term: October 18, 2002 to March 2003
Approx Fee: **$5.0 million**
Description: This project required the collection, removal and disposal of storm related debris not only in The City of Lafayette, Louisiana, but also included the entire Parish of Lafayette. This contract remained opened longer due to funding by FEMA being delayed for various change orders that were approved by the LCG. Our documentation procedure for this project, as in

2002 Overview...
Lafayette, LA --$5.0 million
Raytown, MO --$1.0 million

all our FEMA funded projects, has been a noted success. Omni Construction LLC was the prime contractor for this project.

Project: 2002 Missouri Ice Storm

Project Title: Curbside Collection and Disposal of Debris on the Public Right-Of-Way due to the recent Ice Storm on January 29-February 1, 2002.
Project No: **01-06-2002**
Client: City of Raytown, Missouri
10000 East 59th Street, Raytown, MO 64133
Project Term: Approximately 2 months
Approx.Fee: **$1.0 million**
Description: Contracted with The City of Raytown, Missouri, for the collection and disposal of debris on the public right-of-ways caused by the 2002 ice storm. Our duties included the loading and hauling of debris to the disposal site designated and supplied by us. We operated and managed the disposal site, documenting all services being supplied to the City ensuring FEMA reimbursement. Open lines of communication and accurate documentation were the keys to success for this project. Omni Construction LLC was the prime contractor on this project.

Project: 2001 Tropical storm Allison

Project Title: Emergency Debris Removal Pre-positioned Contract activated June 2001
Project No.: **CO50773**-Disaster Debris Recovery
Client: City of Houston, Texas
611 Walker Street, Floor 13, Houston, TX 77002
Project Term: June-August 2001
Approx. Fee: **$2.0 million approximately**
Description: Contract was with The City of Houston in June of 2001 after the flooding caused by Tropical Storm Allison. Team member's responsibilities included the loading and hauling of debris to sites designated by the City for disposal. Our team managed the disposal burn sites, in addition to the loading and hauling covering major areas of the City. Our home office staff recorded the haul tickets on a daily basis to keep the
yardage tally for The City of Houston. Having the experienced personnel on site to forward the necessary information was critical to keeping the project documented properly and running smoothly. Omni Construction LLC was the prime contractor on this project.

Project: 2001 Tropical Storm Allison

Project Title: Emergency Debris Removal
Precinct One-Harris County, Texas
Client: Harris County, Texas
6702 Willardville Rd., Houston, TX 77048
Project Term: August-September 2001 approximately
Approx. Fee: **$165,000**
Description: Contacted by Harris County after our successful completion of our contract with The City of Houston. The County requested that we supply the same services to them as we did to The City of Houston for the removal and disposal of debris. Omni Construction LLC was the prime contractor on this project.

2000 & 2001 Overview…
Houston, TX, --$2.2 million
Little Rock, AR --$13.5 million

Project: 2000 Arkansas Ice Storm

Project Title: **State Project No. 001897**-Districts 6 & 8

Federal Aid Project ER-2001 (2) - Debris Removal for Thirteen Counties

Client: Arkansas State Hwy. & Transportation Department
P.O. Box 2261, Little Rock, AR 72203-2261

Location: 13 Counties in Arkansas

Project Term: February-May 2001

Approx. Fee: **$13.5 million**

Description: Our disaster recovery team was responsible for burn site management, removal, hauling and disposal of over 1,500,000 cubic yards of debris in 13 counties in Arkansas following the December 2000 ice storm. We successful managed the debris removal, hauling and debris reduction in these thirteen counties simultaneously. Our documentation was on going in a project of this magnitude. The data entry by area/county was coordinated via e-mail as requested by the Hwy. Dept. Working together, we were able to check our data against the State's to provide accurate documentation for their FEMA requirements. Our letters of recommendation document the successful completion of this project. Omni Construction LLC was the prime contractor on this project.

1996 Overview...
Raleigh, NC --$13.0 million
Multiple projects simultaneously

Project: 1996 Hurricane Fran

Project Title: Hurricane Fran Debris Removal
DACW54-96-D-0054

Client: U.S. Army Corps of Engineers
ASAED
P.O. Box 1890, Wilmington, NC 28402-1890

Location: Raleigh, NC

Project Term: 2 months approximately

Approx. Fee: **$9.9 million**

Description: Debris removal after Hurricane Fran required multiple crews, equipment and management personnel. Simultaneously, we had another major project going on with the NCDOT. The organizational skills of the team made working two projects simultaneously a successful undertaking. Omni Construction LLC was the prime contractor on this project.

Project: 1996 Hurricane Fran

Project Title: Hurricane Fran Debris Removal/Disposal and Management—
PO# 906091

Client: NC Dept of Transportation
Purchasing Dept, Raleigh, NC 27611

Contact: Sean Sizemore

Location: Raleigh, NC

Project Term: 2 months approximately

Approx. Fee: **$3.1 million**

Description: Debris removal, loading, disposal after Hurricane Fran. This project too required multiple crews, equipment and management personnel. The team was responsible for maintaining the documentation necessary on this project and the Corps project simultaneously. Both were completed successfully. Co-ordination and co-operation with the clients made this and our other projects successful. Omni Construction LLC was the prime contractor on this project.

TECHNICAL

Pre-event Planning

Responding to this REQUEST FOR PROPOSAL(RFP) from The Town of Nags Head is a major first step in Emergency Response and recovery. Due to an increased awareness nationwide regarding disaster preparedness, the Omni Pinnacle Team has taken the lead and established strategic partnerships with specialized disaster recovery sub-contractors enabling us to become full service Emergency Response Specialists.

The Omni Pinnacle team has prepared this proposed project approach/task outline to respond to the RFP and to meet the objectives of The Town of Nags Head. We have divided the effort into five tasks that follow a logical progression of work tasks and allows The Town of Nags Head, involved agencies and participating communities reasonable time to assess interim deliverables and provide input toward the end product.

These tasks are as follows:

TASK 1—KICKOFF MEETING

Representatives of the Omni Pinnacle team will meet with The Town of Nags Head and members of the project steering committee (when established) to refine the approach outlined in our Proposal. The Omni Pinnacle project team has found these kickoff meetings to be instrumental in the identification of key resources and existing information, in the refinement of project objectives and scope of work details and in management of the expectations of all involved parties.

TASK 2—EVALUATION OF POTENTIAL IMPACT ZONE(S), DEBRIS ESTIMATES AND REMOVAL ACTIVITIES

Omni Pinnacle will work with The Town of Nags Head to accomplish the following:
Identify and sub-divide impact zone if necessary
Estimate debris volumes
Track debris removal, ensuring that all requirements are met
Chronicle all activities

It is important to note that Omni Pinnacle has developed a proven debris management system over the past thirty years.

TASK 3—REVIEW OF CURRENT LOCAL CAPABILITIES AND RESOURCES

In the past, blends of seasoned professionals and local contractors have proven to be an unbeatable combination for Omni Pinnacle. Our site management teams are veterans of numerous disaster missions, while local subcontractors provide valuable knowledge of the area. The majority of the work will be subcontracted to local qualified groups when available. Omni Pinnacle adheres to all Federal subcontracting guidelines, utilizing small business, small disadvantage business, small woman-owned business and small business HUB Zone contractors.

Omni Pinnacle will collect information and obtain clarifications on:
Existing solid waste management practices
Existing emergency management and debris management plans, procedures, mutual aid agreements and contracts or contracting methods
Public Works and Solid Waste Management equipment and resources available to respond to disaster events
Plans and procedures for dealing with the salvageable private property

TASK 4—DRAFT RECOMMENDATIONS REPORT

The Omni Pinnacle team will prepare a draft and final reports that detail the process, findings and recommendations of The Town of Nags Head. The Omni Pinnacle team will present the draft recommendations report to The Town of Nags Head and project steering committee.

Omni Pinnacle's debris management system has proved effective in:
- **New Orleans, LA**
- **ST Tammany, LA**
- **Houston, TX**
- **Royal Palm Beach, FL**

and a half of dozen other communities nationwide.

This report will be developed in accordance with The Town of Nags Head's guidance and will include:

- Quantification and characterization of storm debris
- Required personnel, resources and equipment
- The availability/suitability of public-owned TDSR
- A list of Established Local Contractor Partnerships
- The availability/suitability of existing landfills

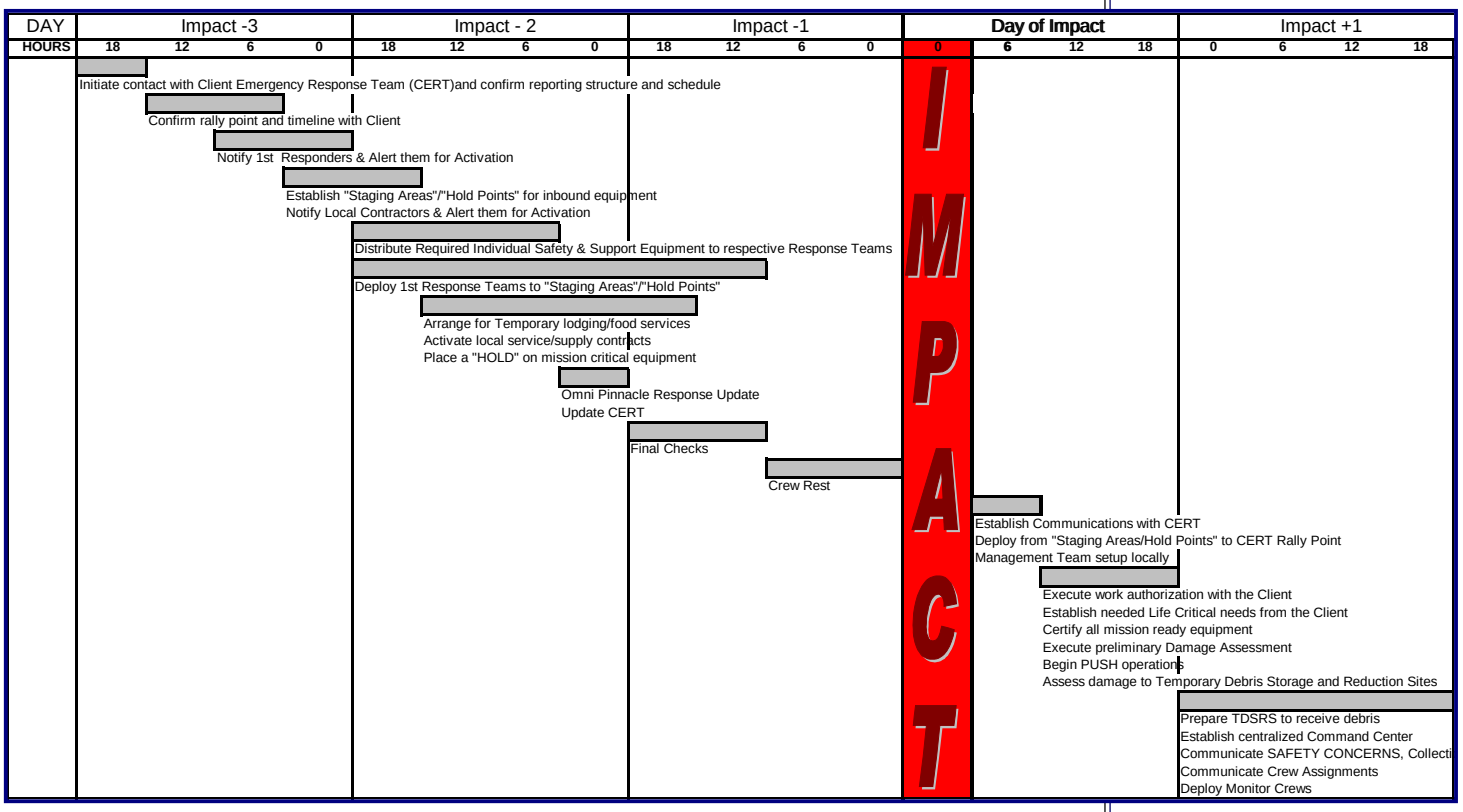
TASK 5—SUMMARY DOCUMENT AND PROPOSED SCHEDULE WITH REQUIRED RESOURCES and EQUIPMENT LIST

The Omni Pinnacle team will provide draft and final summary documents to The Town of Nags Head and other agencies as appropriate. Omni Pinnacle's project manager and local staff will conduct these briefings.

The brief will address TASKS 1-5 and include a proposed schedule. We typically are able to accelerate the proposed schedule through streamlining specific task activities and use this opportunity to discuss options and listen to recommendations from you and the team.

Mobilization Template

Regardless of the Scope of Work, the Omni Pinnacle uses the following template:



Equipment

ITEM	COMPANY OR SUBCONTRACTOR OWNED 24 Hour Mobilization	QUICK LEASE 48 Hour Mobilization	STANDARD LEASE 72 Hour Mobilization	TOTAL
TRUCKS				
Truck w/dump Trailer	186	100	204	490
Tandems	126	115	235	476
Dump w/Loader	112	151	230	493
Fuel/Service	5	16	49	70
Knuckleboom Self-Loaders	14	24	35	73
Flat Beds	5	4	18	27
Low Boys	8	6	19	33
Tractor Trucks	4	13	33	50
Water Trucks	5	5	8	18
4 x 4 Trucks	49	6	18	73
LOADERS				
Knuckleboom	4	10	14	28
Track	6	12	54	72
Tire	31	28	20	79
DOZERS				
D3 - D5	34	8	36	78
D6 - D9	18	12	18	48
BACKHOES				
Backhoes	12	15	45	72
GRADERS/SCRAPERS/SKIDDERS				
Graders	4	10	8	22
Scrapers	12	11	15	38
Skidders	2	5	6	13
TRACKHOES				
Trackhoes	31	14	21	66
SPECIALIZED EQUIPMENT				
Air Curtain	4	4	9	17
Tub Grinder	3	4	19	26
Chippers	2	8	28	38
Fork Lifts	2	As Needed	As Needed	
Sweepers	2	7	18	27
Screen	2	2	6	10
Mobile Office	2	2	8	12
Tractors (Farm)	12	21	38	71

Contractors

Upon signing a contract with the Town of Nags Head we will begin signing pre-event contracts with MBE contractors and/or businesses. This is typically handled during the pre-event planning phase. Key local contractors will also be called upon during this time to be a part of both our internal pre-event planning as well as our joint efforts with the Town of Nags Head. Every effort is made to meet face-to-face with each local contractor during our pre-event training. This not only gives us a chance to review our management system with the contractors but it also allows us to see their business and enhance our understanding of their respective capabilities.

We maintain an ACT database of contractors and their status. This database allows us to filter our data by various fields. Examples of fields are MBE Qualified, Town, State, Business, etc. This database is used to communicate with our contractors monthly. We have also recently launched a "Sub-Contractor Contact Information Form" on our website at www.Omnipinnacle.com. This enables our contractor to update their information at anytime from any location. This information is linked to our ACT communication database and ensures we maintain the most accurate contractor information available.

Debris Management Template

MISSION

To facilitate and coordinate the removal, collection and disposal of debris following a disaster, to mitigate against any potential threat to the health, safety and welfare of the impacted citizens and expedite recovery efforts in the impacted area and address any threat of significant damage to improved public or private property.

SITUATION

Natural and man-made disasters precipitate a variety of debris that includes, but is not limited to, such things as trees, sand, gravel, building/construction materials, vehicles, personal property, etc.

The quantity and type of debris generated from any particular disaster is a function of the location and category of event experienced, as well as its magnitude, duration and intensity.

The quantity and type of debris generated, its location and the size of the area over which it is dispersed directly impacts the type of collection and disposal methods used to address the debris problem, associated costs incurred and the speed with which the problem can be addressed.

In a major or catastrophic disaster, The Town of Nags Head may have difficulty in locating staff, equipment and funds to devote to debris removal, in the short as well as long term.
Omni Pinnacle's team will play a significant role in the debris removal, collection, reduction and disposal process.

The debris management program implemented by The Town of Nags Head will be based on the waste management approach of reduction, reuse, reclamation. Resources recovery, incineration and landfilling, respectively.

ORGANIZATION AND CONCEPT OF OPERATIONS

The Town of Nags Head will determine which Department is responsible for the debris removal function. This Department (The Town) will work in conjunction with Omni Pinnacle to facilitate the debris clearance, collection, reduction and disposal needs following a disaster. Omni Pinnacle will be responsible for removing debris from the public right-of-way. Only when pre approved and it is deemed in the public interest will Omni Pinnacle remove debris from private property. Omni Pinnacle will further stage equipment in strategic locations locally as well as regionally, if necessary, to protect the equipment from damage, preserve the decision maker's flexibility for employment of the equipment and allow the clearing crews to begin work immediately after the disaster.

Because of the limited quantity of resources and service commitments following the disaster, The Town will be relying heavily on Omni Pinnacle to remove, collect and manage debris for reuse, resource recovery, reduction and disposal. Using Omni Pinnacle instead of government workers in debris removal activities has a number of benefits. It shifts the burden of conducting the work from The Town of Nags Head to the private sector, freeing up government personnel to devote more time to their regularly assigned duties. Private contracting also stimulates local, regional and State economies impacted by the storm, as well as maximizes State and local governments' level of financial assistance from the Federal government. Private contracting allows the State and its political subdivisions to tailor their contract services to their specific needs. The entire process (i.e., clearance, collection, transporting, reduction and disposal, etc.) or segments of the process can be sub-contracted.

The Town Department will also develop and maintain a list of approved contractors who have the capability to provide debris removal, collection and disposal expeditiously and environmentally sound manner following a disaster.

STAFF DEVELOPMENT & RESPONSIBILITIES

Omni Pinnacle is responsible for developing a debris management plan and shall select a "Debris Manager" to supervise a "Debris Management Staff". The staff shall be comprised of personnel to perform:

1. **Administration**
   Function: Housekeeping, supplies, equipment, funding, accounting.
2. **Contracting and Procurement**
   Function: Bidding requirements, forms, advertisements for bids, instructions to bidders, contract development.
3. **Legal**
   Function: Contract review, right of entry permits, community liability condemnation of buildings, land acquisition for temporary staging and reduction sites, land acquisition for disposal sites, insurance.
4. **Operations**
   Function: Supervision of government and contract resources and overall project management.
5. **Engineering**
   Function: Detailed damage assessment, identification of project tasks, assignments of tasks, preparation of estimates, plans, specifications and recommendation of contract award.
6. **Public Information Specialist**
   Function: Coordinate press releases, contacts with local organizations, individuals and media; and public notices for debris removal and disposal contracts.

The staff shall coordinate with all State and Federal agencies responsible for disaster response and recovery operations. The staff will be assigned the task of:

1. Assembling to develop a Debris Management Plan.
2. Developing an analysis and debris management capability
3. Discourage development in hazardous zones.
4. Develop public information and education programs.
5. Train personnel in debris management techniques.
6. Maintain pre-disaster maps, blueprints, photos and other documents.
7. Make a list of critical facilities (streets, roads and bridges).
8. Identify non-government groups that could assist.

DEBRIS MANAGEMENT ACTIONS

The Debris Management Plan is separated into four stages:

1. **Normal Operations**
   - Develop local and regional resource list of contractors who can assist in all phases of debris management
   - Develop sample contracts with generic scopes of work to expedite the implementation of their debris management strategies
   - Identify and pre-designate potential debris storage sites for the type and quantity of debris anticipated following a catastrophic event
   - Pre identify local and regional critical routes in cooperation with contiguous and regional jurisdictions
   - Develop site selection criteria checklists to assist in identifying potential debris storage sites

- Identify and coordinate with appropriate regulatory agencies regarding potential regulatory issues and emergency response needs
- Develop the necessary right of entry and hold harmless agreements indemnifying all levels of government against any potential claims
- Establish debris assessment process to define scope of problem
- Develop and coordinate pre-scripted announcements with the Public Information Office (PIO) regarding debris removal process, collection times, temporary storage sites use of private contractors, environmental and health issues, etc.

2. Increased Readiness

(A natural or man-made disaster is threatening the local area)

- Review and update plans, standard operating procedures, generic contracts and checklists relating to debris removal, storage, reduction and disposal process
- Alert local departments that have debris removal responsibilities ensuring that personnel, facilities and equipment are ready and available for emergency use
- Relocate personnel and resources out of harm's way and stage in areas where they can be effectively mobilized
- Review potential local, regional and debris staging and reduction sites that may be used in the response and recovery phases in the context of the impeding threat
- Review resource listing of private contractors who may assist in debris removal process. Make necessary arrangements to ensure their availability in the event of the disaster

3. Response

- Activate debris management plan, coordinate with needs assessment team
- Begin documenting costs
- Coordinate and track resources (public and private)
- Establish priorities regarding allocation and use of available resources
- Identify and establish debris temporary storage and disposal sites (local, regional)
- Address any legal, environmental and health issues relating to the debris removal process
- Continue to keep public informed through the PIO

4. Recovery

- Continue to collect, store, reduce and dispose of debris generated from the event in a Cost-effective and environmentally responsible manner
- Continue to document costs
- Upon completion of debris removal mission, close out debris storage and reduction sites by developing and implementing the necessary site restoration actions
- Perform necessary audits of operation and submit claim for Federal assistance

SITE SELECTION

Debris storage and reduction sites will be identified and evaluated by interagency site selection teams comprised of a multi-disciplinary staff who are familiar with the area. A listing of appropriate local, State and Federal contacts will be developed by the appropriate agencies to expedite the formation of the interagency, multi-disciplinary site selection teams.

Initially, debris will be placed in temporary holding areas, determined before the onset of the disaster, until a detailed plan of debris collection and disposal is prepared. This is not anticipated until after the local traffic has been restored. Temporary debris collection sites should be readily accessible by recovery equipment and should not require extensive preparation or coordination for use. Collection sites will be on public property when feasible to facilitate the implementation of the mission and mitigate against any potential liability requirements. Activation of sites will be under the control of the Director of Public Works and will be coordinated with other recovery efforts through the emergency operations center.

Site selection criteria will be developed into a checklist format for use by these teams to facilitate identification and assessment of potential sites. Criteria will include such factors of ownership of property, size of parcel, surrounding land uses and environmental conditions and transportation facilities that serve the site. A site selection priority list is attached as an annex to this plan.

The following is a list of temporary holding sites:
1.
2.
3.
4.
5.

DEBRIS REMOVAL PRIORITIES

The debris removal process must be initiated promptly and conducted in an orderly, effective manner in order to protect public health and safety following a major or catastrophic event. To achieve this objective, the first priority will be to clear debris from key roads in order to provide access for emergency vehicles and resources into the impacted area. Key roads in The Town of Nags Head are identified as follows:
1.
2.
3.
4.
5.

The need and demand for critical services will be increased significantly following a disaster. Therefore, the second priority that debris removal resources will be assigned is providing access to critical facilities pre-identified by State and local governments. Critical facilities in The Town of Nags Head have been identified as:
1.
2.
3.
4.
5.

The third priority for the debris removal teams to address will be the elimination of debris related threats to public health and safety. This will include such things as the repair, demolition or barricading of heavily damaged and structurally unstable buildings, systems or facilities that pose a danger to the public. Any actions taken to mitigate or eliminate the threat to the public health and safety must be closely coordinated with the owner or responsible party. If access to the area can be controlled, the necessary actions can be deferred.

DEBRIS CLASSIFICATION

To facilitate the debris management process, debris will be segregated by type. It is recommended that the categories of debris established for recovery operations will be standardized. Omni Pinnacle has adopted the categories established for recovery operations by the U.S. Army Corps of Engineers following Hurricane Andrew. Debris removed will consist of two broad categories (clean wood debris and construction and demolition debris. Most common hurricane-generated debris will consist of 30% clean woody material and 70% C&D. Of the 70% mixed C&D it is estimated 42% will be burnable but require sorting, 5% will be soil, 15% will be metals and 38% landfill.

Definition of classifications of debris is as follows:

Burnable Materials: Burnable materials will be of two types with separate burn locations:
Burnable Debris: Burnable debris includes, but is not limited to, damaged and disturbed trees; bushes and shrubs; broken, partially broken and severed tree limbs; and bushes. Burnable debris consists predominately of trees and vegetation. Burnable debris does not include garbage or construction and demolition material debris.
Burnable Construction Debris: Burnable construction and demolition debris consists of non-creosote structural timber, wood products and other materials designated by the coordinating agency representative.
Non-burnable Debris: Non-burnable construction and demolition debris includes, but is not limited to, creosote timber, plastic, glass, rubber and metal products, sheet rock, roofing shingles, carpet, tires and other materials as may be designated by the coordinating agency. Garbage will be considered non-burnable debris.
Stumps: Stumps will be considered tree remnants exceeding 24 inches in diameter; but no taller than 18 inches above grade, to include the stump ball. Any questionable stumps shall be referred to the designated coordinating agency representative for determination of its disposition.
Ineligible Debris: Ineligible debris to remain in place includes, but is not limited to, chemicals, petroleum products, paint products, asbestos and power transformers.

Any material that is found to be classified as hazardous or toxic waste (HTW) shall be reported immediately to the designated coordinating agency representative. At the coordinating agency representative's direction, this material shall be segregated from the remaining debris in such a way as to allow the remaining debris to be loaded and transported. Standing broken utility poles, damaged and downed utility poles and appurtenances, transformers and other electrical material will be reported to the coordinating agency representative. Emergency workers shall exercise due caution with existing overhead and underground utilities and above ground appurtenances and advise the appropriate authorities of any situation that poses a health or safety risk to workers on site or to the general population.

ESTIMATING DEBRIS QUANTITIES

The formula for estimating debris quantity is: **Q=H(C)(V)(B)(S)**
H (Households)=Population/3 (3 persons per household)
C (Category of Storm)=Factor (See table below)
V (Vegetation Multiplier)= Factor (See table below)
B (Commercial Density Multiplier)= Factor (See table below)
S (Precipitation Multiplier)= Factor (See table below)

Hurricane Category	Value of "C" Factor
1	2 CY
2	8 CY
3	26 CY
4	50 CY
5	80 CY

Vegetative Cover	Value of "V" Multiplier
Light	1.1
Medium	1.3
Heavy	1.5

Commercial Density	Value of "B" Multiplier
Light	1.0
Medium	1.2
Heavy	1.3

Precipitation	Value of "S" Multiplier
None to Light	1.0
Medium to Heavy	1.3

Once the amount of debris has been estimated, The Town of Nags Head will determine the required temporary storage sites the size by considering the following factors:

1. The debris pile shall be stacked to a height of no more than 10 feet.
2. 60% usage of the land area will be devoted to roads, safety buffers, burn pits, household hazardous waste, etc.,
3. 10 foot stack height = 3.33 yards
4. 1 acre = 4,840 square yards (sy)
5. Total volume per acre = 4,840 sy/ac x 3.33y = 16,133 cy/ac.

Using the above assumptions, the estimate of total debris from any hurricane will be within 30% plus or minus of the actual amount of debris accumulated.

For EXAMPLE, Omni Pinnacle has estimated the that under the worst scenario, e. g., is a Category 5 hurricane, heavy vegetation cover, heavy commercial density and heavy precipitation, the amount of acres needed for a temporary landfill is 3,352 acres. The calculation (assuming a population of 500,000) is as follows:

Q = H(C)(V)(B)(S)
Q = 166,667 x 80 x 1.5 x 1.3 x 1.3
Q = 33,800,068 CY of debris.

33,800,068 (CY of debris / 16,133 (cy/ac) = 2,095 acres of debris.
2,095 acres x 1.66 (60% more area needed for roads, etc.)= 3,352 acres.

Note: To help visualize what 33,800,068 CY of debris looks like, picture a building occupying 1 acre. 1,000,000 CY of debris would create a stack 62' high on one acre. That building would be 2,046 feet high or approximately 200 stories high.

DEBRIS DISPOSAL AND REDUCTION

Once the debris is removed from the damage sites, it will be taken to the temporary landfills. The three methods of disposal are burning, recycling and grinding/chipping.
Grinding and chipping will be utilized as a viable reduction method. Grinding and chipping reduces the volume on a 4 to 1 ratio. For grinding and chipping to be feasible, 25% of volume remaining must have some benefit or use.

The three primary burning methods are open burning, air curtain pit burning and incineration. Controlled open burning is a cost-effective method for reducing clean woody debris in rural areas. Burning reduces the volume by 95%, leaving only ash residue to be disposed of. Air curtain pit burning substantially reduces environmental concerns. The blower unit must have adequate air velocity to provide a "curtain effect" to hold smoke in and to feed air to the fire below. Portable incinerators use the same methods as air curtain pit systems. The only difference is that portable incinerators utilize a pre-manufactured pit in lieu of an onsite constructed earth/limestone pit.

Metals, wood and soils are prime candidates for recycling. Most of the non-ferrous metals are suitable for recycling. Specialized contractors are available to bid on disposal of debris by recycling if it is well sorted.

SITE CLOSEOUT PROCEDURES

Each temporary debris staging and reduction site will eventually be emptied of all material and be restored to its previous condition and use.

- Before activities begin ground and aerial photos will be taken, important features such as structures, fences, culverts and landscaping will be noted. Random soil samples will be taken as well as water samples from existing wells. The site will be checked for volatile organic compounds
- After activities begin, constant monitoring of air quality and soil and water samples will take place. Photo, maps and sketches of the site will be updated and fuel spills will be noted
- At closeout final testing of soil, water and air quality and compared to original conditions. All ash will be removed and any remediation actions will be taken

Scopes of Service

The Omni Pinnacle Emergency Response System encompasses a variety of Scopes of Work and will tailor a plan to meet the needs of The Town of Nags Head during the Pre-Event Training/Planning Session(s). The following is a brief overview of our most common services:

1. (Pre-Event) Training and Planning

The Omni Pinnacle staff conducts both on site classroom training for key personnel as well as attending off-site professional development and continuing education courses. The curriculum varies and is typically interactive. We will also participate and encourage pre-event training and planning sessions with The Town of Nags Head. This training serves not only as an educational opportunity but also as an opportunity to develop community relations and to raise community awareness before an event.

2. (Pre-Event) Community Relations and Awareness

Establishing key-relations within The Town of Nags Head is an essential part of Omni Pinnacle's plan. By becoming an active member of the Nags Head community before an event, we are able to leverage local resources in our response. We have found that external (public announcements, meetings and briefings) as well as internal (field communications, team meetings and in progress reviews) communication is an essential part of every successful recovery operation.

3. Life Critical Services

These services include, but are not limited to:

- Emergency Water
- Emergency Ice
- Mobile Restroom and Shower units
- Mobile Kitchens
- Satellite Communications

4. Collection Zones

Our field personnel will immediately assess The Town of Nags Head impact zone and using the established grid (neighborhoods, major streets, waterways and other obvious boundaries)

assign zone names to respective areas. These zones will be over-laid on maps, prioritized and scheduled for debris removal. After updating the status and schedule for each zone, Omni Pinnacle will generate daily status reports for The Town of Nags Head.

5. Documentation

Omni Pinnacle has a full line of proven forms for respective scopes of work and captures the key data points described in the FEMA Debris Management Guide. This ensures that that maximum FEMA reimbursement is received and that the project is properly managed (see Enclosed DVD for additional details). Each form has multiple parts allowing participants to accurately track progress and maintain their documentation. The data is then entered into a database where multiple filters and a series of checks and balances are applied. Our data is hosted on servers and backed-up daily. Back-up copies are also maintained at remote locations for additional protection and redundancy. Once the data integrity is verified we are then able to generate, using queries, customized reports as required by the Town of Nags Head. Omni Pinnacle will provide a weekly progress report that also reviews any accidents, incidents, claims and/or near misses. We are committed to timely and quality responses to each event. For incidents that involve property damage an Unconditional Release, indemnifying The Town of Nags Head and Omni Pinnacle, LLC will be required before closure.

6. Quality Assurance

Following safety, Quality Assurance (QA) is Omni Pinnacle's Top Priority. Our complete Management Team attends training and shares responsibility in enforcing and maintain:

- Omni's Current Safety Standing Operating Procedure (SOP)
- Scope of Work for The Town of Nags Head
- FEMA guidelines for determination of Debris Eligibility
- Omni's Current Project Specific Guidelines for The Town of Nags Head
- Federal, State and The Town of Nags Head's Laws/Regulations
- Immediate action in response to The Town of Nags Head's requests

It is imperative that our entire team not only understands the Scope of Work but also understands the minimum requirements for reimbursement; Omni Pinnacle pride's itself on assuring that The Town of Nags Head will receive 100% of all reimbursable funds from FEMA for the work we complete.

7. Emergency Road Clearance

Our First Response Teams and subcontractors will conduct clearance of debris from Emergency routes and primary logistics arteries as soon as it is safe to do so. This initial opening of the roads, we call the "PUSH." We accomplish this by pushing debris from traffic lanes and stacking the debris on the public rights-of-way. We use a combination of mechanized lifting equipment and ground labor with chainsaws and other hand tools during this phase of work.

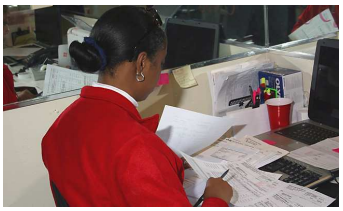
Omni Pinnacle together with The Town of Nags Head Emergency Response team will develop pre-event emergency response contracts with local equipment contractors, ensuring inclusion of local resources to supplement our resources. This will ensure effective and efficient emergency road clearance. Equipment and personnel will assemble at pre-determined rally point(s), as established by The Town of Nags Head with guidance from Omni Pinnacle. At the rally point(s), all equipment will be "Certified" (photographed, equipment numbers assigned and all the pertinent information for each crew recorded).

To the extent possible, we must ensure that the following is not further damaged and or removed:

- Functioning utilities
- Curbing and Street pavements

- Sidewalks
- Signage
- Other permanent fixtures

8. *Debris Removal from Rights-of-Way and Public Property*



At the heart of disaster recovery is the debris removal from public rights-of-way (ROW). The type and magnitude of an event and the makeup of the resulting debris stream will dictate the number and composition of the recovery resources deployed for the cleanup. Omni Pinnacle will begin mobilizing equipment to The Town of Nags Head (per our Mobilization Plan) as soon as a disaster is deemed imminent. Arriving equipment will be directed to a certification point before assignment. Photographs and detailed information describing each vehicle is recorded in the *Equipment/Truck Certification Log.* A Town Representative (TR) will supervise the process and approve each entry. Once the entry is approved, a sticker bearing the Omni Pinnacle logo is adhered to the side of the equipment. The sticker will indicate the assigned equipment number and the calculated volume capacity when applicable. Truck stickers are designed to prevent alteration after application.

9. *Temporary Debris Staging and Reduction Site*

The key to a successful debris operation is developing an effective and efficient *temporary debris storage and reduction* (TDSR) *site(s)*. Identifying these potential sites before a natural disaster strikes will expedite the entire recovery effort. Considerations for evaluating potential TDSR site can be found in the *FEMA Debris Management Guide.* Together with The Town of Nags Head, we will work to ensure that we have identified and established a solid plan of action with the property owner(s) before an event.

FEMA 9580.1, Public Assistance Debris Operations Job Aid, recommends that 100 acres be allocated per one million cubic yards of potential debris when planning a TDSR site. However, in many communities, undeveloped or semi-developed property of that size is not available and smaller sites must be utilized. In areas where these optimal specifications cannot be met, the use of multiple TDSR site, twenty-four hour operation and immediate removal of separated and processed debris can help alleviate the constraints of smaller temporary disposal sites.

As an example, after Hurricane Katrina struck the New Orleans metropolitan area there were no available large parcels of public land or undeveloped property for a single TDSR Site. Omni Pinnacle developed and operated a system of smaller locations, in environmentally sensitive areas with no negative environmental impact. The cumulative total of debris processed at the sites exceeded 6,000,000 cubic yards. Should suitable acreage be available Omni Pinnacle can develop large TDSR sites capable of processing massive amounts of storm-generated debris.

10. *Household Hazardous Waste*

Minimum amounts of Household Hazardous Waste (HHW) are present in normal residential waste streams. However, after a disaster event, the destruction of residential garages and sheds will produce quantities of HHW that must be separated from other storm-generated debris. Omni Pinnacle crews have been trained to identify HHW during ROW and ROE collection as well as TDSR site debris separation activities. All collected HHW will be segregated at the TDSR site, separated by type and stored in a containment area before proper disposal.

11. *Tree Trimming/Removal*

Omni Pinnacle offers tree services in order to ensure that any trees left in the aftermath of a disaster do not cause additional our future damage to property or loss of life. We commonly refer to these hazards as “Leaners,” trees have been partially uprooted or leaning beyond a predetermined angle to grade and “Hangers” trees that have broken limbs larger than a

predetermined diameter hanging within the tree. Both of these hazards if not dealt with are likely to cause future damage.

12. Debris Removal from Private Property

Private property debris removal or right-of-entry (ROE) work is periodically authorized for reimbursement by FEMA under certain conditions. Widespread hazards, posing an immediate threat to public health and safety, are present on private property and the remediation of those hazards is beyond the homeowner's ability to reasonably perform it; ROEs are often authorized. Before performing any work on private property, proper survey and documentation of the hazard(s) are necessary ensuring eligibility under the FEMA Public Assistance (PA) program. Public Assistance funds may also be used for the demolition of unsafe structures that pose an immediate threat to life, property or public health and safety. (Section 403, Essential Assistance, of the Stafford Act) Omni Pinnacle is experienced in residential and commercial demolition.

The technical team provided by Omni Pinnacle can assist The Town of Nags Head with the request for ROE, interpretation of the ROE eligibility criteria, ROE rules for the current disaster and the documentation necessary to authorize work on private property.

The crew composition for ROE work is different from the crew composition for ROW debris collection. Private property hazard mitigation generally requires a combination of specialized personnel (chainsaw operators, climbers) and aerial reach equipment (bucket trucks, cranes) to safely remove the hazard(s).

13. White Goods

Household appliances can be recycled as part of a metal recycling program and can be recycled for parts by used appliance dealers. Appliances that cannot be recycled will be disposed of in a licensed landfill. Before disposal, certain appliances (refrigerators, freezers, AC units, etc) will have CFC refrigerants and motor oil removed by a licensed contractor.

14. Hazardous Stumps

All stumps uprooted on the public ROW and identified as hazardous by The Town of Nags Head will be removed, loaded and transported to the TDSR site. A Town representative will inspect the stump and measure the diameter above the root ball. The stump measurement, specific point of origin and notes by the TR indicating the reason the stump was considered a hazard must be added to the load ticket for proper documentation. Voids created by stump removal will be filled with suitable fill material. Omni Pinnacle can remove hazardous stumps located on private property under the private property ROE program.

15. Dirt Work and Fill Services

Ruts and depressions inadvertently caused by contractor equipment and voids created by stump removals will be filled with suitable material and reasonably compacted to grade. These repairs will be made on a timely basis and completed to the satisfaction of the TR.

16. Debris Disposal

All debris collected by Omni Pinnacle within the scope of work for The Town of Nags Head will be disposed of in accordance with all applicable Federal, State and local laws, standards and regulations. A description of the most common types of debris normally generated in recovery operations and the anticipated disposal method are detailed as follows:

Mulch from woody debris reduced by grinding

Potential beneficial uses include utilization as a fuel for industrial heating or cogeneration plants, land cover or agriculture additive. If no beneficial outlet is available, mulch will be disposed of in a licensed landfill.

Ash from woody debris reduced by burning
There is often a beneficial use as agricultural soil additive. If no beneficial outlet is available, ash will be disposed of in a licensed landfill.

Construction and demolition material (C&D)
This waste stream includes but is not limited to concrete, asphalt, gypsum, construction waste, glass, bricks, clay roofing tile and asphalt roofing tile. Some of this material can be separated and recycled under proper market conditions. C&D that cannot be recycled will be disposed of in a licensed landfill.

Metals
Most ferrous and non-ferrous metals are suitable for recycling. Metal maulers and shredders can be used to shred scrap. Metal that cannot be recycled will be disposed of in a licensed landfill.

White Goods
Household appliances can be recycled as part of a metal recycling program or can be recycled for parts by used appliance dealers. Appliances that cannot be recycled will be disposed of in a licensed landfill. Before disposal, certain appliances (freezers, refrigerators, coolers, AC units) will have CFC refrigerants and motor oil removed by a licensed contractor.

Soil
Collection of disaster generated debris; especially vegetation will include various amounts of soil. Careful debris separation at the TDSR site possibly including the use of screens can remove the soil, which will be stored onsite for backfilling ruts and voids created by stump removal. Remaining soil will be used in the TDSR site restoration.

Household Hazardous Waste
HHW may consist of common household cleaning supplies, pesticides, motor oil, lubricants, transmission and brake fluids, gasoline, anti-freeze, paints, propane tanks, oxygen bottles and batteries. HHW will be separated from the general waste stream and stored in a lined containment area. Technicians will segregate incompatible chemicals and properly store or pack the waste for transportation to a facility specially permitted to accept hazardous waste.

Hazardous Waste
Hazardous waste will be contained, collected, containerized, manifested and transported to a facility specially permitted to accept hazardous waste.

17. Miscellaneous Recovery and Containment

Hazardous Waste
Normal containment of hazardous material can be compromised because of a disaster event. The Omni Pinnacle Team can provide temporary containment of any storm-generated hazardous waste identified by The Town of Nags Head. Omni Pinnacle maintains strategic partnerships for a range of specialty and environmental services that includes the abatement of hazardous waste material.

Personal Property
Titled, registered and/or tagged personal property was destroyed, damaged, displaced or abandoned as a result of the disaster requires special handling and accountability. Omni Pinnacle will design a program that identifies and addresses the needs of the stakeholders

(owners, insurance companies, lenders, State agencies and US Coast Guard). Typical steps include:

- Removal and transport
- Containment and security
- Claiming and release
- Salvage
- Reduction and disposal

Omni Pinnacle together with The Town of Nags Head will solidify a plan addressing each of these elements in detail and name the responsible parties for each.

Additional Services

In order to meet the goal of being a ***FULL SERVICE EMERGENCY RESPONSE SPECIALISTS***, the Omni Pinnacle Team continues to add response capability through internal diversity, acquisitions and/or strategic partnerships with recovery specialists who are experts in their respective field. Several of our additional services are detailed below:

- *Sand screening and Relocation*—Sand that is carried inland by the storm surge is collected, relocated to the beach areas, screened to remove contaminants and spread as appropriate to pre-storm elevation

- *Pumping and Water Relocation*—This includes but is not limited to flood control and removal of standing water collection and low areas

- *Sewer and Catch Basin Clearing*—Removal of storm generated sediment and debris from the storm water and sewer systems. This will aid in the prevention of secondary flooding. Clearing is normally accomplished using industrial vacuum trucks

- *Marine Recovery*—To include underwater search and rescue, vessel recovery, underwater welding and salvage, debris removal from canals and waterways, deployment of divers, deployment of barge and landing craft as work platforms for equipment and supply transport

- *Dredging—This includes but is not limited to* mechanical and hydraulic dredging of canals, marinas and navigable waterways.

- *Mass Decontamination*—This includes but is not limited to decontamination of buildings and facilities after the detection of biological or chemical agents.

- *Mold Abatement*—Identification and remediation of mold in buildings and facilities

- *Hazardous Waste Remediation*—This includes containment, identification, remediation and disposal of hazardous waste.

The Omni Pinnacle Team will meet all of the program standards of The Town of Nags Head Debris Management and are well versed in all aspects of FEMA documentation, reimbursement and project management.

PROJECT MANAGEMENT

	Katrina-Orleans	Katrina-Tammany	Katrina-Abita	Wilma	Frances	Jeanne	Charley	Isabel	Lilli	MO Ice Storm	Allison	AR Ice Storm	Fran
AF Armond	√	√	√	√									
Brian Reine	√	√	√	√	√	√	√	√	√	√	√	√	√
Deanna Reine	√	√	√	√	√	√	√	√	√		√		
Lee Wilczynski	√	√	√	√									
Leo Hubert	√	√	√	√				√	√				
Rob Damare	√	√	√	√									
Ronnie Reine	√	√	√	√	√	√	√	√	√	√	√	√	√
Sylvia Reine	√	√	√	√	√	√	√	√	√	√	√	√	√

This cross functional team has joined together forming the diversified yet unified full functional management team required by emergency response field. The disasters they have covered include Katrina, Wilma, Ivan, Charley, Frances, Jeanne, Isabel, Lili, Allison, Hugo, Andrew, Georges, Opal, Erin, Betsy, Camille and others. The services performed have ranged from debris removal & reduction, demolition, site management, temporary roofing, rehabilitation of building and new construction. Their performance has not wavered even in the worst of working conditions. Our permanent full-time staff of twelve has a plethora of experience in the fields of work encompassed by this solicitation.

Historical Management Team

Brian Reine

Since 1990, Mr. Reine has had hands on experience relating to the construction industry, heavy equipment and project management, as well as emergency disaster recovery. He was born into the construction and building industry. Major projects include:

- Hurricanes Jeanne and Charley-Manager/Supervisor for installation of over five million square feet of temporary roofing in Florida
- Hurricane Frances-Manager/Supervisor for debris removal in Florida
- Hurricane Isabel-Manager/Supervisor of debris removal, reduction and site management in Virginia
- Hurricane Lili-Manager/Supervisor of debris removal, disposal and site management for Lafayette Parish, Louisiana
- Arkansas Ice Storm Manager/Supervisor of debris removal, disposal and site manager for thirteen counties generating over 1,500,000 cubic yards of debris
- Hurricane Georges-Manager/Supervisor for installation of temporary roofing in Puerto Rico Hurricane
- Opal- Manager/Supervisor of five debris removal, reduction, site management contracts in Alabama
- Hurricane Fran-Manager of all Operations relating to 9.9 million dollar debris removal contract in North Carolina for the U.S. Army Corp of Engineer

Deanna Reine

Ms. Reine has been in the industry since 1981, with experience relative to construction, construction management, governmental reporting and the disaster recovery field. She has accumulated a vast amount of experience in the emergency recovery field, having served as Manager during several past disasters.

Ronald Reine

Mr. Reine has been active in the industry since 1965, with experience in the construction/and or emergency recovery field. He is licensed in numerous regions to provide: Concrete Bridges, Over Passes and Under Passes, Water Wells, Water Mains & Distribution Systems, Sewage Treatment and Collection Systems, Subsurface Drainage Systems, Paved Streets and Highways, Explosive Demolition and all Manners of Public Works. Services performed under his management range from debris removal and reduction, demolition, site management, temporary roofing, rehabilitation of buildings and new construction.

Sylvia Reine

Mrs. Reine has been in the industry since 1981, with experience relative to construction, construction management, governmental reporting and the disaster recovery Omni Pinnacle's Manager has accumulated a vast amount of experience in the emergency recovery field, having performed services ranging from debris removal and reduction, demolition, site management, temporary roofing, rehabilitation of buildings and new construction.

New Key Management

A. F. "Sonny" ARMOND, Jr.

1988	Our Lady of Holy Cross	Bachelor of Science
1991	Louisiana State University	Herbert Law School

A.F. Armond, Jr. and Associates, LLC

1991-Present — Private Law Practice
Central Staff for the Fifth Circuit Court of Appeals
Orleans Parish Indigent Defender Program

United States Marine Corps—achieved the rank of Master Sergeant

1982-1988 — Inspector's General Staff, 4th Marine Aircraft Wing
Numerous schools, deployments, promotions & deployments

ROBERT DAMARÉ

1995 United States Military Academy, West Point, NY
Bachelor of Science in Engineering

PELICAN, LLC

2005-Present	Operations Management Consultant

GENERAL ELECTRIC CORPORATION

2004-2005	Site General Manager
2004-2005	Six Sigma Quality Black Belt
2002-2003	Site General Manager
2002-2003	Operations Manager
2000-2001	Global Materials and Logistics Manager
1998-2000	Quality/Process Improvement Engineer

UNITED STATES ARMY—achieved the rank of Captain

1998	Maintenance Executive Officer
1997-1998	Unit Movement/Safety Officer
1996-1997	Transportation and Logistics Officer
1996	Environmental/POL Officer

LEO A. HUBERT, JR

Master of Science in Engineering—Water Resource Planning
1973 Arizona State University Bachelor of Science
1964 University of Nebraska Master of Science

L. A. HUBERT, JR., LLC — *New Orleans, LA*

1999 - Present	Management Consultant

T.L. JAMES & COMPANY, INC. — *New Orleans, LA*

1992-1999	President & Chief Operating Officer, Marine Group
1978-1992	Vice President & General Manager

US ARMY CORPS OF ENGINEERS — *New Orleans, LA*

1975-1978	Deputy District Engineer

U.S. ARMY — *1957-1962*

1962-1963	Commanding Officer	Fort Baker, CA
1961-1962	Resident Engineer	Teheran, Iran
1959-1961	Commanding Officer	Fort Dix, NJ
1957-1959	Enlisted Service	Fort Belvoir, VA

LEE WILCZYNSKI

SELF-EMPLOYED

1997-Present	Seminar training
1997-Present	Sheet Pile & Pile Driving Equipment Broker

SKYLINE STEEL, Inc.

1989-1997	Territory Manager

MISSISSIPPI VALLEY EQUIPMENT CO

1975-1989	Branch Manager

MICRO-GRADE LASER SYSTEMS

1969-1975	Sales Representative

WHITNEY

Established 1883 - Member FDIC

P. O. Box 61260, New Orleans 70161
228 St. Charles Avenue, New Orleans 70130
(504) 586-7127 or 1-800-347-7272 Fax: (504) 552-4622

Omni Pinnacle has a $30 Million line-of-credit...

January 31, 2006

RE: Omni-Pinnacle, LLC and Mr. Brian Reine

To Whom It May Concern,

Please accept this correspondence as written verification of Whitney National Bank's relationship with Omni-Pinnacle, LLC, Mr. Brain Reine, and the Reine Family. Omni Pinnacle has historically maintained average annual collected deposit balances that range in the low to mid six figures. Reine Family controlled entities have maintained average annual collected deposit balances that range in the mid to high seven figures. Currently, Omni Pinnacle has $20,304,455.08 on deposit at the Bank and the Reine Family entities have another $14,196,464.98 on deposit at the Bank. In addition, the Bank has committed to Omni Pinnacl revolving credit facility totaling $30,000,000.00. Furthermore, the Whitney Ban other projects related to Mr. Reine from time to time and may be inclined to und that Omni-Pinnacle may have in the future.

Omni has over $34 Million on deposit...

I trust that this letter satisfies your needs. Please do not hesitate to contact me at 504-586-712 for any additional information you may need.

Sincerely yours,

William H. Hoffmann

CORY, TUCKER & LARROWE, INC.

BONDS • INSURANCE

May 15, 2006

Mr. Brian Reine
Omni Pinnacle, LLC
130 West Howze Beach Road
Slidell, LA 70458

Reference: Bonding

Dear Mr. Reine:

This letter will confirm that Omni Pinnacle's bonds are underwritten through the Arch Insurance Company/Arch Reinsurance Company, 55 Madison Avenue, Morristown, NJ 07962, (973) 898-9575. Arch Insurance Company/Arch Reinsurance Company are member companies of The Arch Capital Group with an A.M. Best rating of A-XV and a Treasury listing of $52,022,000 limit per bond.

We have underwritten single projects in excess of $15,000,000 and we do not anticipate any problem handling the bonds for any project that you would be seriously interested in performing subject to our review and your acceptance of the contract provisions and the bond forms, receipt of satisfactory financing of the project and other underwriting information available at the time of the request.

Omni Pinnacle, LLC is a valued client of our agency and we do not hesitate to give our highest recommendation. You are a well-managed, financially sound company and have always been most professional in handling and conducting your business.

You enjoy excellent relationships with architects, owners, subcontractors and suppliers on the many unique projects you have performed.

If you should need additional information or have any questions, please do not hesitate to contact us at any time.

Sincerely,

Melanie Stern

Melanie Stern

/ms

3850 N. Causeway Boulevard • Suite 1360 • P.O. Box 6646 • Metairie, Louisiana 70009-6646
(504) 834-5080 • Fax (504) 835-7726

ACORD™ CERTIFICATE OF LIABILITY INSURANCE

05/02/2006

PRODUCER (504)455-4545 FAX (504)888-6645
Ellsworth Corporation
P. O. Box 8210
Metairie, LA 70011-8210
225-292-2430

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW.

INSURED Omni Pinnacle, LLC
130 W. Howze Beach Rd.
Slidell, LA 70458

(985)781-9819

INSURERS AFFORDING COVERAGE	NAIC #
INSURER A: Scottsdale Insurance Co.	41297
INSURER B: Clarendon America Ins. Co.	43095
INSURER C: Landmark American Ins. Co.	
INSURER D: American Home Assurance Co.	
INSURER E:	

COVERAGES

THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. AGGREGATE LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	ADD'L INSRD	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMITS	
A		GENERAL LIABILITY X COMMERCIAL GENERAL LIABILITY CLAIMS MADE X OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: POLICY X PRO-JECT LOC	CLS1246812 BLANKET ADD'L INSURED BLANKET WAIVER OF SUBROG.	05/07/2006	05/07/2007	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMP/OP AGG	$ 1,000,000 $ 50,000 $ 1,000 $ 1,000,000 $ 2,000,000 $ 2,000,000
B		AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS X SCHEDULED AUTOS X HIRED AUTOS X NON-OWNED AUTOS	DSA018190 BLANKET ADD'L INSURED BLANKET WAIVER OF SUBROG.	05/07/2006	05/07/2007	COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident)	$ 1,000,000 $ $ $
		GARAGE LIABILITY ANY AUTO				AUTO ONLY - EA ACCIDENT OTHER THAN AUTO ONLY: EA ACC AGG	$ $ $
C		EXCESS/UMBRELLA LIABILITY X OCCUR CLAIMS MADE DEDUCTIBLE X RETENTION $ 10,000	LHA034910	05/07/2006	05/07/2007	EACH OCCURRENCE AGGREGATE	$ 5,000,000 $ 5,000,000
D		WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? If yes, describe under SPECIAL PROVISIONS below	WC1843935 BLANKET WAIVER OF SUBROG.	09/21/2005	09/21/2006	X WC STATU-TORY LIMITS OTH-ER E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE E.L. DISEASE - POLICY LIMIT	$ 1,000,000 $ 1,000,000 $ 1,000,000
		OTHER					

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS

CERTIFICATE HOLDER

SAMPLE

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 10 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO MAIL SUCH NOTICE SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.

AUTHORIZED REPRESENTATIVE
Holly Mehrtens/HMM

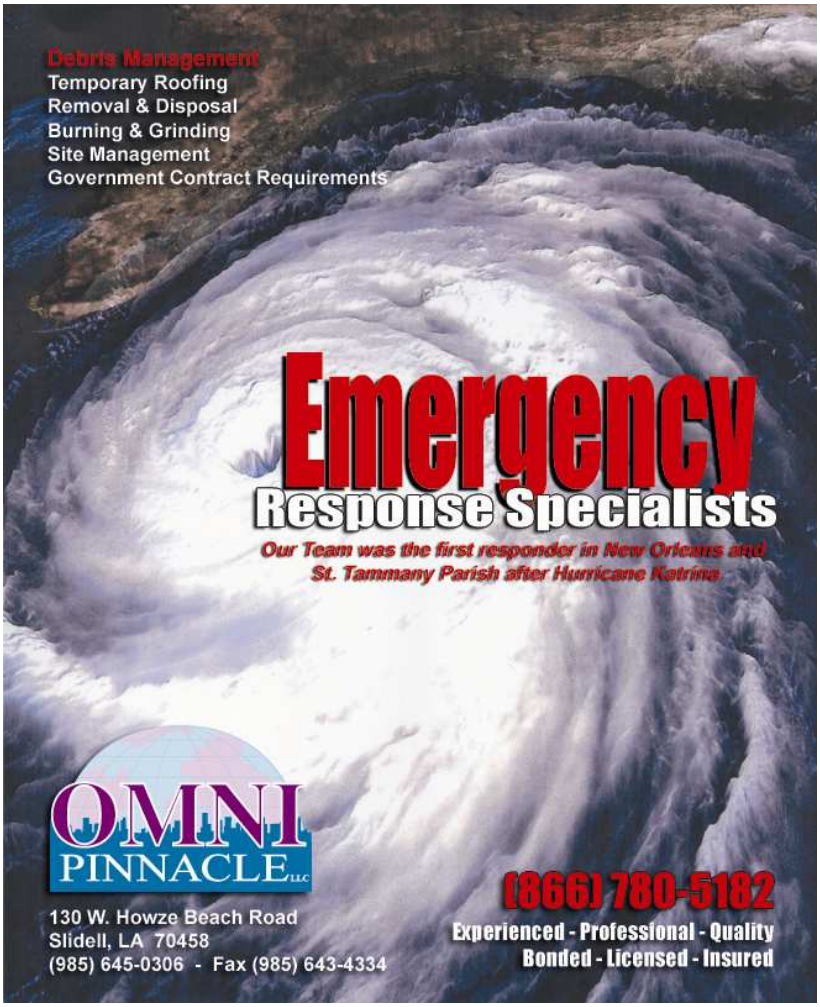
Holly M. Mehrtens

ACORD 25 (2001/08)

Conclusion

Our projects have been successful due to our dedicated management team and solid debris management system. These projects require constant communication with The Town of Nags Head ensuring adequate documentation and superior customer service. We strive to make continuous process improvements quickly make any changes or corrections necessary to provide a complete and accurate record of the project. Safe and timely completion is our goal for every project.

Omni Pinnacle is a FULL SERVICE EMERGENCY RESPONSE TEAM



OMNI PINNACLE LOOKS FORWARD TO DISCUSSING THIS PROPOSAL WITH THE TOWN OF NAGS HEAD IN MORE DETAIL AND BECOMING AN ACTIVE MEMBER OF YOUR EMERGENCY RESPONSE TEAM.

Brian Reine, Manager—Omni Pinnacle, LLC